

BCDC MISSION-BASED REVIEW

DEPARTMENT OF FINANCE, RESEARCH AND ANALYSIS UNIT

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WHO ARE WE AND WHAT DO WE DO?

Introduction to the Research and
Analysis Unit (RAU)

1. **Origin:** Created to support Department of Finance budget-line staff in the completion of mission-based reviews that examine longstanding and/or critical budget and policy issues.
2. **Mission:** RAU assists departments with understanding and resolving the complex problems they face.

WHAT IS THE SCOPE OF OUR REVIEW?

Problem Definition: The Commission's permitting process is:

- Outdated
- Inefficient
- Lacking standardization

1. **Primary Objective:** streamline and update the Commission's permitting process.
2. **Secondary Objective:** improve coordination between permitting agencies and the clarity and enforceability of permits.

HOW ARE WE APPROACHING OUR REVIEW?

What is our methodology?

1. Permit Process Review

- LEAN permit improvement workshops
- Interviews with stakeholders and staff

2. Review of Legal Authority

- Review of statute, regulations, and the Bay Plan
- Research areas of the law where additional flexibility or clarity may be needed
- Interviews with stakeholders and staff

3. Comparative Analysis of Overlapping Permitting Agencies

- Interviews with other regulatory agencies, along with stakeholders and staff.
- Research integrated permitting, including existing models for coordination such as the BRRIT, DMMO, and JARPA.

WHERE ARE WE IN OUR REVIEW?

Progress Update

- Completed Lean Improvement Workshop with BCDC Staff
- Completed preliminary review of statute, regs, the Bay Plan, and academic and governmental resources.
- 9 interviews with stakeholders and 20+ meetings with BCDC Staff

Next Steps:

- Drill down on pain points and solutions from Lean workshop.
- Begin comparative analysis of overlapping permitting agencies.

HOW WILL WE DELIVER OUR REVIEW?

- **Timeline:** Our aim is to present the final report to BCDC by February 2024.
- **Content:** The report will contain findings and recommendations on all our milestone tasks, including but not limited to:
 - Process improvements based on our Lean permitting workshops.
 - The application itself.
 - Intra and inter-agency coordination.

QUESTIONS FOR US?